

Minutes of Meeting

Wednesday, March 2, 2016

I. Consent Calendar

- A. Approval of the Agenda and Approval of the Minutes of February 2016

Action Taken: The agenda and minutes were approved as noticed.

II. Chair's Report - Chair Valerie LeppertAcademic Council Update

Chair Leppert stated that she would let Senate Chair Hare and Vice Chair Chalfant address large items such as cybersecurity retirement, etc. She remarked that AVP Obley updated Council on the budget. State legislators have been holding hearings about higher education. Overall, there seems to be a lack of graduate focus and little talk about what separates UC from CSU. She noted that the President and her staff have been trying to communicate the difference between CSU and UC, what each contributes to the state, and the reasons they cannot be “lumped together” in terms of their budgets or their missions. Chair Leppert said that the President will be updating UC on the budget for the 600 new graduate students; Graduate Studies Director Pamela Jennings added that the University is hoping that money for them will be provided in the May Revision. Chair Leppert summarized the recent issues with the Berkeley division budget. UCB has a \$150M shortfall, which will result in academic restructuring and realignment.

III. CoGD Update – Vice Chair Kwai Ng

Vice Chair Ng reminded the committee that last month, Chair Leppert attended the APC and discussed systemwide instructional programs. Most of the programs are geared toward undergraduates, and it might be beneficial to have some of the directors come to CCGA and discuss the possibility of making them available to graduate students. These programs are usually high-impact in terms of what students get out of them, and often have high participation rates among underrepresented students. The committee analyst will get the list of programs and circulate it among members to see which programs they might feel are a good match for graduate students. Vice Chair Ng expressed particular interest in the EAP (Education Abroad Program).

Vice Chair Ng mentioned a survey discussed at APC on the question of degree completion for matriculated students. This idea is only being considered for undergraduates at this point, but has implications for graduate education. It could mean more teaching opportunities for graduate students in the long run. The Vice Chair said that it seems as if OP is trying to take a more proactive stand in expanding undergraduate education, but that it also needs to grow graduate education. Chair Leppert added that the Senate needs to advocate in new ways for graduate programs and talk about their economic impact throughout the state.

IV. UC Mexus Update - Chair Valerie Leppert

Chair Leppert announced that the review sub-committee had completed its interviews with the program director and associate director. UCORP is working on a preliminary report for April, and CCGA will have a chance to provide feedback at that time.

V. Announcements from Academic Affairs

Pamela Jennings, Graduate Studies Director

Todd Greenspan, Director of Academic Planning

Chris Procello, Academic Planning and Research Analyst

Graduate Studies Director Pamela Jennings told the committee that her unit is gearing up for Grad Slam. The campus events are moving along, with the first final at UCLA tomorrow, on March 3. The systemwide Grad Slam will be on April 22 in San Francisco. LinkedIn is hosting, and the venue is an easy BART ride from the East Bay. LinkedIn is also looking at hosting a workforce event, which would tie in very well with work the President has been emphasizing as of late. It is called “Workforce for the Future.” LinkedIn has been a wonderful partner. Chair Leppert said that Grad Slam is an important way for the University to share its research information in front of the public.

Academic Planning Director Todd Greenspan noted that the legislative hearings on UC’s budget started yesterday. He discussed the [Graduate Student Fact Sheet](#) his office has developed to help explain the role of graduate students within UC. In addition, the University is using the argument that it can bring in more undergraduates if it brings in more graduate students. The legislature needs to understand that if UC is going to add students, it needs additional funding. At some point, the University needs to have a discussion about enrollment plans; campuses are proposing adding 17,000 graduate students. Chair Leppert observed that the University would benefit by more aggressively broadcasting its message about its contribution to the intellectual capital and economic development of the state through graduate education.

Director Greenspan told the committee that Fresno State University has now been officially classified as a doctoral-granting degree institution, and that CSU has introduced a bill in Sacramento that would give it the independent authority to issue an audiology degree. This change would put the issue of the Master Plan differentiation back on the table. Vice Chair Ng noted that UCSD already offers a joint audiology agree with CSU. He asked how the new programs would be distinguished from the current program. Director Greenspan said that UC had tried to establish more joint programs with CSU – as well as stand-alone UC programs – but then the recession hit and the programs never proceeded. CSU is stating that it could offer lower-cost programs than the San Diego model that is in conjunction with the medical school.

Academic Planning and Research Analyst Chris Procello said that the 2016-21 planning call has gone to the campuses and is due back May 15. He will be creating a database that brings together much of the information and hopes to be able to share it at the June CCGA meeting. Director Greenspan added that he could talk about enrollment figures at that time.

VI. Consultation with the Academic Senate Leadership

Dan Hare, Academic Council Chair

Jim Chalfant, Academic Council Vice Chair

Academic Council Vice Chair Jim Chalfant explained that Chair Hare was unable to attend the meeting due to a conflict. He reported that there were no substantive and new developments related to the retirement options. The Council sent a note to the President about them and is also going to show the President and Regents the 10-year salary plan from 2006 and how it has not come to pass. He encouraged members to stay alert to news about the retirement options as the March deadline approaches.

The Joint Committee Report on Faculty Discipline is now out. Vice Chair Chalfant noted that the Council responded well to the report and he asked members to express their opinions about it – pro or con – and encourage their colleagues to do the same.

The Vice Chair said that Vice Presidents of Academic Personnel of all 10 campuses have expressed a desire to change the title and responsibilities LSOEs (lecturers with security of employment). That issue will coming to some key committees. LSOEs are members of the Senate and it has been suggested by some that they have full voting rights on merits and promotions, which would require a change to Bylaw 55. Departments can already extend that right at will. Every campus will get a chance to review the proposed new language.

VII. New Proposals for Assignment

- A. Proposal to establish a new 4+1 BA/MA degree in Asian American Studies at UC Irvine
Action Taken: Donald Smith was assigned as Lead Reviewer

VIII. Proposed Graduate Degrees and Programs for Review

- A. Proposal to establish a new Master of Embedded and Cyber-Physical Systems (MECPS) at UC Irvine [SSGPDP] - *Lead Reviewer Laurel Beckett (UCD)*
This proposal is still under review.
- B. Proposal to establish a new Master of Science in Pharmacology at UC Irvine [SSGPDP]
- *Lead Reviewer Michael Coffey (UCR)*
This proposal is still under review.
- C. Proposal for Master of Science (M.S. Plan I & II) and Ph.D. Degree (Plan B) in Interdisciplinary Energy Studies at UC Davis – *Lead Reviewer Dar Roberts (UCSB)*
Four reviews have been received for the proposal, and all are extremely positive. One more review is due in. Some concerns about the interdisciplinary nature of the program were expressed. Reviewers felt that most students will find a track and stick with it, and will not cross over for interdisciplinary work. There was also some feeling that the program might not attract students to the management track as strongly. Chair Leppert stated that the feedback should be shared with the campus immediately.
- D. Proposal to establish a new Master of Computer Science at UC Irvine [SSGPDP]
- *Lead Reviewer Ioanna Kakoulli (UCLA)*
This proposal is still under review.
- E. Proposal to establish a new Ph.D. and M.A. (in lieu or en route) in Economics within the School of Social Sciences, Humanities and Arts at UC Merced
– *Lead Reviewer Jan DeVries (UCB)*
This proposal is still under review.
- F. Proposal to establish a new Master of Science Degree in Environmental Policy and Management at UC Davis – *Lead Reviewer Michael Dawson (UCM)*
This proposal is still under review.
- G. Proposal to establish a new Master of Science in Business Analytics at UC Davis [SSGPDP]
– *Lead Reviewer Jason Rock (UCSF)*
This program provided very solid market data and is in a good field. CCGA approved something similar at UCSD last year, and the proposers used that market analysis data. UCPB questioned the size, relative cost, and net gains of the proposed program. Return-to-aid is consistent with graduate policy and any additional revenues will be diverted to financial aid. The program establishes two alternative tracks for employed students: fast track and flexible track. The reviewers were pleased with this option.
Action Taken: This proposal was approved 9-0-1.

- H. Proposal to establish a new MS and PhD in Computational Media at UC Santa Cruz
– *Lead Reviewer Kwai Ng (UCSD)*
This proposal is still under review.
- I. Proposal to establish a new MS and PhD in Mechanical Engineering at UC Merced
– *Lead Reviewer Susan Charles (UCI)*
This proposal is still under review.

IX. Proposals Continued from 2014-15

- A. Proposal to establish a Master of Laws in American Law (LL.M.) at UC Irvine [SSGPDP] --
Lead Reviewer David Salmon (UCSD)
This proposal has been discussed at length in previous meetings and was therefore not fully recapped at this time. The target audience is foreign students who have a law degree and want to learn American law, primarily for practicing in California and New York. Outside reviews were all very supportive; they felt that the faculty were excellent, and generally thought budget and resources were appropriate. UCPB wanted to make sure teaching loads were being addressed sufficiently. Proposers said they were, and that the faculty would grow, so it should not be a problem. UCPB also saw it as a profit generating program, generating questions about return-to-aid. Chair Leppert reminded the committee that the function of CCGA is to evaluate academic quality. She said that the committee could recommend monitoring of quality from the campus. She also said that the letter to the campus should remind the proposers that CCGA is constantly evaluating standards for SSGPDPs, and the fact that something that has been approved in the past does not mean it will be approved in the future.
Action Taken: This proposal was approved 9-0-1.
- B. Proposal to establish a Doctor of Philosophy (PhD) in Public Health Sciences at UC Davis –
Lead Reviewer David Salmon
Action Requested: Provide an update for the committee.
This proposal is in abeyance pending updated information from the campus.
- C. Proposal to establish a Master of Arts in Teaching Asian Languages at UCLA -- *Lead Reviewer John Bolander (UCD)*
Action Taken: This proposal was not approved and was returned to the campus.

X. Discussion of Issues at the Divisional Graduate Councils and New Business

- A. Update on the Tri-Campus Classics Program
This item was not discussed due to lack of time.
- B. [SR 735](#) Graduate Academic Certificates
This item was not discussed due to lack of time.

XI. Conversation with Provost Dorr

Provost Dorr talked with the committee about SSGPDPs. She said that she thinks it is appropriate for the University to have SSGPDPs, but that they must entirely self-supporting. They must also operate at the same level of quality as traditional programs and reviewed accordingly. She stated that the decrease in public support has forced UC to be more flexible about how it will support the programs and faculty that it needs to maintain its status as a premier research university. The Provost has had experience with SSGPDPs since the 90s. She said that they can make a lot of money, but they can also run into trouble if

they are not supervised well. That said, UC has the tools to make them excellent programs. She acknowledged that there has been some confusion throughout the system about what SSGPDPs are, what they mean, and what they do. The Provost explained that they have to be programs that the University would consider professional – anything that has a research-oriented final product would not be considered professional. There is no expectation that they support state programs, just that they fully cover their own costs.

Committee members had a number of questions about the details of SSGPDP proposals: interpreting the return-to-aid, the prices that are set to the programs, the robustness of the market analysis, faculty overload teaching, and overhead/indirect expenses. The Provost stated that there is no requirement for return-to-aid, and that overhead is determined by a formula; indirect cost is a calculation based on the proportion of the budget. The federal rate for ICR cannot be used because the programs are not conducting research. She agreed that course overload could potentially affect the quality of the programs, but that problem could also exist separately solely within the realm of state-supported programs. If CCGA has reservations and wants review some programs in the future, it can arrange that through the campus graduate council. The Provost said that UC has been working to increase the rigor of its review of the self-supporting programs, and that more detail is being called out in the letters to the campuses.

The meeting adjourned 4:14.

Minutes prepared by Fredye Harms, Committee Analyst
Attest: Valerie Leppert, Committee Chair