

## COORDINATING COMMITTEE ON GRADUATE AFFAIRS

## Minutes of Meeting

Wednesday, February 4, 2015

**I. Chair's Report – Chair Jutta Heckhausen**

Chair Heckhausen reported on the President's encouragement of faculty to become more actively involved in advocacy for UC and better informed about the University's budget issues, proposals, and debate with the governor. The campuses have been asked to prepare for visits from members of the Legislature and to be well-informed about their campus, their region, and their benefits to their communities.

Senior Vice President of Government Relations Nelson Peacock is strategizing with OP's Government Relations staff on how to work with the Legislature to advocate for UC and how to build a better rapport with the campus communities to counteract media pieces with negative implications for the University.

The Chair noted that the Open Access Policy is still under review and will likely undergo changes. There is discussion about making it easier to opt out, about having a longer embargo, and clarifying its scope.

Chair Heckhausen reported about the APC discussion regarding degree titles. She said that Provost Dorr asked the APC whether there was interest in creating a new degree type (Masters of X) that would have to be approved for a given campus only once. APC members including CCGA chair Heckhausen thought that this step would not necessarily be beneficial and definitely extremely laborious to get through the extensive review process. After the recent changes to the rules so that Academic Council can approve new campus degree titles in lieu of the Assembly, the delay for approving a new degree title for a given campus is not substantial (not more than 3 weeks). The ideas of CCGA's draft for a SSGPDP strategy were also briefly discussed at APC and found mixed initial responses.

Five-Year Planning Perspectives

Prior to the meeting, members were asked to review their campuses' Five-Year Planning Perspectives and determine how many SSP and how many PDST programs are in the plan and if any anticipate using Master of Science or Master of Arts titles. Members reported back as listed below:

San Diego – The 5-year Perspective shows seven SSGPDPs in the works, one of which has already been approved. There are two additional “maybes” when GC did its update last month, making a total of 11 in the pipeline. Six of the proposals in the Perspective have been reviewed by GC.

Irvine has nine SSGPDPs listed in the Perspectives; there are an additional four that are not listed. Of the 13, six have submitted full proposals, two have been approved, and the others are working their way through the system, one of which is a proposal for an MS in Pharmacology as a SSGPDP.

Los Angeles – According to the Perspectives, UCLA has 20 self-supporting programs in the pipeline; 9 or 10 of them are PDSTs. Only two or three have advanced to the graduate council. The rest are still being proposed at the departmental level.

Davis – The Perspective lists four SSGPDPs; one of those has dropped out and another has become a “maybe.” There are several that don't appear on the document. Davis has five altogether, and one may not make it. Two are at campus review level, two are at the department/ school review level, and the last one is just languishing. There are no PDSTs and no conversions in the pipeline.

San Francisco has two SSGPDPs in the works, plus a possible third.

Santa Cruz has no SSGPDPs planned.

Merced – The Five-Year Perspective shows three SSGPDPs, none of which is anywhere near actuality. Conversely, the Perspective is missing a MIST (Management in Innovation and Sustainability in Technology) proposal that has already been submitted as a pre-pre review – the problem is that the campus does not have the mechanism to do the market research at this time.

Santa Barbara had one proposal but it was put on hold. Thus, there is no serious professional graduate program proposal development ongoing at this time.

Due to the absence of their representatives, there was no report from Riverside and Berkeley.

## **II. Consent Calendar**

**Action Requested:** *The agenda and minutes were approved as noticed.*

## **III. SSGPDP Strategy and “Compellingness”**

Members discussed a strategy statement drafted by Jutta Heckhausen, Valerie Leppert and Carol Burke about SSGPDPs and what constitutes a “compelling case” for self-supporting professional graduate programs. Chair Heckhausen said that UCPB had voiced an interest in similar criteria for “compelling case”, with additional emphasis on enriching and enhancing the campuses’ academics (not just their funding). The Chair noted that discussion at APC revealed that the full SSGPDP policy details much of what has been characterized as “compelling” by either CCGA or UCPB. APC is drafting a few sentences to capture this and include those near the “compelling case” language in the SSGPDP policy.

The committee discussed CCGA’s draft strategy for SSGPDPs. Campus plans should provide a clear and specific context wherein the proposed SSGPDP fits into the overall campus vision and long-term plan for self-sustaining programs. Self-supporting professional master programs should not have a negative impact on existing academic programs, but should be beneficial to them by helping to fund them and intellectually enrich the unit which houses them. Academic units and campuses (via their Budget Offices and Councils on Planning and Budget) must monitor self-supported programs to ensure that they earn the revenue needed to cover their cost. CCGA also strongly recommended that the campuses assess the viability of each new SSGPDP after five years to see if it is truly self-supporting.

Members supported the view that the campuses would fare better by supporting a few, select SSGPDPs and by focusing vigorous market research and advertising to ensure their success. Specific language related to the percentage of revenue returned to the campus from SSGPDPs should be eliminated in favor of more general terms.

Changes will be made to the draft document and it will be circulated for further review. Once approved by CCGA, it will be more widely distributed.

## **IV. Consultation with Academic Senate Leadership**

Academic Chair Gilly commented on the new composition of the Board of Regents and how it has changed the dynamic of the Regents’ Meetings. She discussed the mandated VAWA (Violence Against Women Act) training and possible considerations for timing in relation to current sexual harassment prevention training.

Chair Gilly explained that the governor had recently revisited the UC Commission on the Future Report and has asked for a special committee update on its recommendations. The “Committee of Two” (Governor Brown and President Napolitano) was approved by the Regents. Brown and Napolitano may each have five advisors of their choosing on the committee.

The Lab Fees Research Program continues to be an item of intense concern due to the penalization of

LANL. ACSCOLI is looking at ways to continue research and collaboration with the labs for the benefit of their students.

The proposed constitutional amendment regarding the autonomy of UC is probably not going to make it out of the Legislature, said Chair Gilly. However, if it were to make the ballot, it is quite possible that it would pass.

## V. Proposed Graduate Degrees and Programs for Review

- A. Proposal for an M.A. and Ph.D. in Sociology at UC Merced – *Lead Reviewer John Kim (UCR)*  
Professor Kim remarked that Merced had proposed a very unique and rigorous program. The internal and external reviews were uniformly positive, with some implementation suggestions. The reviewers all lauded the focus on regional issues paired with a global perspective. Professor Burke mentioned that Merced’s approach transformed what could have been a handicap into a real advantage in terms of combining training for both academic and non-academic research-based careers and thus distinguished itself from the other UCs; it reflected an impressive effort that could lead the way for other programs.  
**Action Taken:** *The proposal was approved 8-0-2*
- B. Proposal for an MS and PhD in Mathematical, Computational, and Systems Biology at UC Irvine - *Lead Reviewer Shauna Somerville*  
This proposal was not discussed due to the absence of the Lead Reviewer.
- C. Proposal for Ph.D. in Education at UC San Diego – *Lead Reviewer Tania Israel*  
Three reviewers have been secured for this proposal, and one more is being sought.
- D. Proposal for a Master of Public Policy (MPP) in the Graduate School of International Relations and Pacific Studies (IRPS) at UC San Diego – *Lead Reviewer Ken Kletzer*  
The Lead Reviewer is following up with the proposal reviewers to complete the process.
- E. Proposal to establish a Doctor of Philosophy (PhD) in Public Health Sciences at UC Davis – *Lead Reviewer David Salmon*  
The Lead Reviewer is following up with the proposal reviewers to complete the process.
- F. Proposal to establish a Doctor of Philosophy (PhD) in Global Health Sciences at UC San Francisco – *Lead Reviewer Kathleen Hull*  
The Lead Reviewer is working to secure internal and external reviewers.
- G. Proposal to establish a Doctor of Philosophy (PhD) in Biostatistics at UC San Diego  
**Action Taken:** *Alex Bui (UCLA) was assigned as Lead Reviewer.*
- H. Proposal to establish a Master of Science (MS) in Business Analytics at UC San Diego – *Lead Reviewer Carol Burke*  
Professor Burke said that UCSD had given a rationale for the MS title and that she would write back saying it was acceptable. She will also begin to secure reviewers.
- I. Proposal to establish a Master of Science SSP in Applied Statistics at UC Los Angeles – *Lead Reviewer John Bolander*  
Professor Bolander commented that this proposal was not a good case for the MS degree. He will contact the campus to strongly recommend Master of Applied Statistics.

## **VI. Transfers, Consolidations, Disestablishments, and Discontinuances**

- A. Proposal for a “Simple” Name Change from the MA in Global and International Studies to the MA in Global Studies at UCSB  
**Action Taken:** *The proposal was approved 9-0-1.*
- B. Proposal for a Retroactive Conversion from the Doctor of Nursing Science (DNSc) to the PhD at UC Los Angeles  
Academic Senate Associate Director Todd Giedt remarked that in 1995, CCGA did approve the change from DNS to PhD at UCSF, but that the action is not really within CCGA’s purview; it could be handled at local level. Chair Heckhausen and the committee agreed that CCGA should not weigh in on the matter; the campus decision is final.

## **VII. Announcements from the President’s Office, Academic Affairs**

### CSU Proposal to Award Additional Doctoral Degrees

Director of Academic Planning Todd Greenspan told the committee that CSU is exploring the possibility of expanding their Doctor of Education (EdD) degree offerings and initiating a number of additional doctoral degrees with the support of UC: Doctor of Audiology (AuD), Doctor of Occupational Therapy (OTD), and the expansion of CSU Doctor of Education (EdD) curriculum to include Special Education, Counselor Education, and Kinesiology.

The Director discussed his draft decision memo and background materials with the committee and said that Provost Dorr will be preparing a final decision memo for the President.

To date, CSU has obtained independent doctoral authority for three degrees: Ed.D. in Ed Leadership, Doctor of Nursing Practice (DNP), and Doctor of Physical Therapy (DPT). Director Greenspan explained that UC worked extensively with CSU joint proposals for the Au.D. and later pursued offering its own Au.D. programs, but did not follow through for budgetary reasons.

The Director discussed the options available, and recommended that UC should support CSU in pursuing legislation to give it independent authority for the Au.D., but that UC should request further consultation and study for the other four areas (occupational therapy, kinesiology, special education, and counselor education). He said that the entire process has been quite rushed and that perhaps CSU and UC should do a joint study on the remaining programs once CSU has provided more detail.

## **VIII. SR 682**

Chair Heckhausen explained that the proposed revision to SR 682 was initiated by the previous CCGA to provide flexibility in the interval between the filing of advancement to candidacy for a Master’s degree and the conferral of the degree. CCGA intended the revision to allow individual Graduate Councils to decide the timeframe for advancement to candidacy.

The Chair said that in the discussion at APC the suggestion was made that the specific graduate program’s rules should be mentioned, and recommended to the council that the terms and deadlines for advancements should be regulated within the rules of the specific Master’s programs, with exceptions managed by Graduate Councils. The following language was approved:

*Except as provided in SR 694, no graduate student will be recommended for any degree except upon completing at least one year of residence at the University of California, devoted to such a course of study as the Graduate Council concerned regards as a proper year's work, and upon complying with such other regulations as may apply. In the case of the Master's degree, the terms and deadline for formal advancement to candidacy in anticipation of the conferring of the degree*

*are set in the rules of the specific graduate program; exceptions are under the purview of the local Graduate Council.*

**Action Taken:** *CCGA voted 9-0-0 to support this revision to its proposed language for SR 682.*

## **IX. Discussion of Issues at the Divisional Graduate Councils**

UCLA expressed concern regarding its interdisciplinary certificate programs; the campus has many that are not formally recognized. Students receive an unofficial certificate; the programs are accepted along the lines of a program emphasis.

UCSD is looking at its policy regarding self-supported programs. The campus is also very concerned about Los Alamos issue – several students funded through the Lab will have to come up with alternative plans.

UCSF's is primarily concerned about the approval of its sociology program at this time.

UCM has a proposal that has gone through a first review and is probably to a point where it can be sent out. The campus is concerned because both of its reviews in Grad Council have been concerned about the lack of senior faculty. This is going to be a continuing issue at UCM; the campus would appreciate any advice or direction that others can provide.

UCI is experiencing a systemic waxing and waning of faculty interested in participating in its joint PhD programs. One program has three faculty who agreed to provide TA-ships. One partner now wants to back out which will result in suspended admissions. Irvine would welcome feedback from the other campuses.

UCSB has developed a solution for NRST: after the first year, the money will go into a collective fund. Students will be eligible for a fellowship after their first year. The campus does not yet have any SSGPDPs and is considering setting up policies or guidelines in the near future.

UCSC is conducting a discussion initiated by the Chancellor about investment in the Silicon Valley Center. Other programs have started there in the past, with limited success. It hopes to bring forward and MFA program in Environmental Arts and Policy in the near future.

Davis faculty seem to be in favor of adopting the Teaching Professor title in lieu of LSOE. It is hoped that the new title will strengthen the applicant pool. The campus administration wants to bring in 5000 new students (mostly undergraduates) and intends to hire a high number of LSOEs to cover the additional instructional demand. CCGA members from other campuses urged the Davis representative to raise concerns on the Davis campus about the implications of enhancing the proportion of lecturers relative to research faculty at such a scale.

## **X. New Business**

There was no new business.

The meeting was adjourned 3:19

Attest: Jutta Heckhausen, CCGA Chair  
Prepared by Fredye Harms, Committee Analyst