

COORDINATING COMMITTEE ON GRADUATE AFFAIRS  
MINUTES OF THE MEETING— JUNE 7, 2005

**I. Chair's Announcements – *Quentin Williams***

UCLA Master of Financial Engineering (MFE)

This new degree title has been approved by the Academic Council.

Senate Regulation (SR) 600(B)

Chair Williams reported that SR 600(B) passed in the Academic Assembly, however it did elicit some controversy (similar to its passing in the Academic Council).

UC Academic Freedom Committee (UCAF)

UCAF will be discussing aspects of UC's research enterprise. In particular, systemwide standards for institutional review boards (IRB's) will be emphasized. There is an issue of academic freedom in that there are questions as to if IRB's actually impede research progress inappropriately. Adding to the complexity is the fact that IRB's are largely composed of staff members with some faculty input.

UCAAD Diversity Report/Task Force

Other systemwide committees have commented on this report. Specifically, UCEP emphasized gender diversity and UCPB noted that more resources are necessary to increase diversity.

Non-Resident Tuition (NRT)

There is an on-going discussion regarding NRT in Academic Council. UCPB is also discussing these proposals, and in particular, Walter Yuen's (UCSB) proposal, which calls for returning 75% of the NRT to PI's.

State Bill (SB) 724 (CSU doctoral education bill)

SB 724 was sent to the California State Assembly by a large majority vote.

Senate Regulation 750

**ISSUE:** Chair Williams noted that CCGA will need to address this regulation in the next academic year. It concerns itself with the academic freedom of graduate students, who are teaching "independent courses". Although SR 750 dictates that GSI's must be under the supervision of a faculty member, CCGA will be asked to comment on whether this regulation is appropriate for graduate students teaching independent courses.

**ACTION:** (1) Chair Williams will draft a letter to Academic Council Chair Blumenthal indicating CCGA interest, as well as providing a time line for CCGA input on this issue. (2) Dean Mary Ann Mason will forward the opinion/ruling of Bob Post (from Yale) to members.

## **II. Announcements from the President's Office, Academic Initiatives**

*Note: Julius Zelmanowitz was unable to attend.*

### SB 724

It looks likely that SB 724 will pass in some form; there are doubts within UCOP that Governor Schwarzenegger would veto this bill altogether. Members discussed the efforts of UC to educate both the California State Legislature and the general public on issues of doctoral education and the Master Plan.

### Educational Leadership Colloquium

This conference, sponsored by the UC California Institute for Educational Leadership (CIEL), will be held in Sacramento on June 23, 2005. The conference is in part designed to showcase the students/programs of the UC/CSU joint Ed.D.'s. Of interest to CCGA is the fact that Dr. Arthur Levine will be giving the keynote address. Dr. Levine recently published a widely regarded, yet critical report on the status of the nation's efforts to prepare educational leaders for schools and districts (discussed under item VI, "Ed.D. Degree Discussion: Need versus Demand").

**ACTION: Bruce Schumm was selected as the official representative from CCGA to attend this conference.**

### Master Plan

**ISSUE:** There was an extensive discussion on the Master Plan and how it relates to the California State University (CSU) system. It was noted that with respect to SB 724 (see above), CSU argues that the Master Plan was good for 1960, but today's environment requires new degrees (that UC may not want to offer), which were not envisioned by the original Master Plan.

**DISCUSSION:** Members noted that the original Master Plan was drafted after many substantive deliberations and study over a multi-year period that emphasized graduate education and in particular, the needs of California in the long-run. It was stressed that any revision/reopening of the Master Plan needs be done along these lines, rather than a piece-meal approach that underlines the current conflict between CSU and UC. Rather, there needs to be discussion devoted to the role of knowledge within the modern economy and society. However, other members pointed out that the level of intersegmental communication (between UC and CSU) is very low right now. Proper education of the general public (in addition to the California State Legislature) regarding the importance and role of the Master Plan in maintaining the quality of higher education in California is also key. Members also emphasized the historical role of the Master Plan in creating very strong world-renowned public research universities. It was noted that when making comparisons between UC and CSU graduate education, accurate measures of quality and research are needed (rather than only accounting for the production of students). Members suggested that a thorough systematic review could be facilitated by a non-profit foundation.

### Campus Five-Year Perspectives

Consultant Merritt noted that the campus five-year perspectives have been forwarded to Academic Council Chair Blumenthal.

### III. Announcements from the Council of Graduate Deans (COGD)

#### COGD Meeting (May 23<sup>rd</sup>)

Dean Mason reported on the most recent COGD meeting:

- Gretchen Kalonji: Dean Mason mentioned that she recently met with Gretchen Kalonji (the newly hired Director of International Strategy Development at UCOP). She noted that Gretchen intends to focus on international student relief as one of her main issues of concern.
- Graduate Education: Julius Zelmanowitz was selected as the head/contact person on graduate issues with the COGD.
- Compact: VP Larry Hershman reported that funding for the Compact is going well.
- Committee on Graduate Planning: Provost Greenwood spoke to the COGD about this new committee. Dean Mason remarked, however, that the charge for this committee seems to concern itself more with the development of certain underdeveloped areas within graduate education (such as medical sciences). COGD members spoke out for the need of attention to graduate support. Dean Mason thought that a subcommittee on graduate support may be established.

#### State of Graduate Education

Dean Mason invited CCGA member comments regarding the efforts of the Graduate Deans' to address this concern. Dean Mason, Chair Williams, and CCGA members noted that UC graduate education is still in a state of crisis. Specific issues include the NRT, support for international graduate students, and the need to educate both the California State Legislature and the general public.

**ACTION: CCGA will produce a white paper tentatively titled “Regionalization/Decline of a Great International University.”**

### IV. Consent Calendar

A. Approval of the May 3, 2005 Minutes

**ACTION: The May 3, 2005 minutes were approved.**

B. Simple Name Change for the UCD Graduate Program in Nutrition: ‘Nutrition’ to ‘Nutritional Biology’

**ACTION: This simple name change was approved.**

C. UCSB/Cal Poly Joint Ed.D. Letter to CSU Chancellor Reed

**ISSUE:** The letter inquires about the current size of the Cal Poly Ed.D. faculty and their ability to staff dissertation committees.

**ACTION: Chair Williams said he will be sending this letter of inquiry to Academic Council Chair Blumenthal, who will forward it onto Provost Greenwood.**

### V. IGCC [*inserted into the agenda*]

**ISSUE:** CCGA invited Dante Noto, who is the Director for Humanities, Arts and Social Science Programs and Initiatives (he oversees the MRU's that have a humanities/social sciences' emphasis), to give a summary of the IGCC situation. He noted that IGCC has suffered a number of budget cut-backs in the past couple of years. He said that historically, IGCC has received the bulk of its funding from the State of California (via a “Global Peace” fund) and from the lab management fees (“Complementary & Beneficial Activities Fund”). Two years ago, the Global Peace Fund was cut entirely, leaving IGCC only with funding from the lab management fees and

some extramural funding, which they raised on their own. During the past year, the lab management fees fell significantly. Subsequently, the laboratory management team at UCOP made a decision to cut IGCC's budget from \$900,000 to \$500,000 without consulting with President Dynes, Vice President Larry Hershman, or the Academic Senate. The other issue is one of academic freedom. If a lab-oriented organization, such as lab management, is able to make funding cuts unilaterally without any input from UCOP or the Academic Senate, then the academic freedom of those faculty members/graduate students funded by IGCC is significantly impacted/curtailed. It should also be noted that this cut comes within a couple of years after a very successful 15-year review of this MRU.

**DISCUSSION:** Members were disturbed by the fact that neither the Academic Senate nor UCOP administration had been consulted before the UCOP lab management group unilaterally cut this funding source to IGCC. Members also noted however, that this was the first time this issue had arisen, since for many years, IGCC's funding had been very stable. They highlighted the fact that this was the first time that UCOP lab management had dealt with this type of situation (and responded in this way); therefore, this action was a learning experience for the Academic Senate with regards to MRU policies at UCOP. The fear was expressed that the cuts may have been partially punitive, as there were indications that they may have been instituted in part to influence the nature of research being done by IGCC. Members also remarked that there does not seem to be any kind of research insurance policy to fund long-term MRU's through abrupt legislative or DOE-associated budget cuts. Synchronizing MRU reviews with anticipated funding periods/contracts (such as a 10-year DOE funding period/contract) or cuts makes better sense than simply conducting 15-year MRU reviews without regard to timeframes of funding. Finally, members urged that the budgetary relationships between lab-associated MRU's and the national labs should be made more explicit.

**ACTION:** Chair Williams will send a response letter to Academic Council Chair Blumenthal regarding the funding situation of IGCC.

#### **VI. Ed.D. Degree Discussion: Need versus Demand**

**ISSUE:** Members discussed Arthur Levine's report, "Educating School Leaders", and specifically, if the M.Ed. would serve as an equivalent for the Ed.D. (and specifically whether these degrees are really necessary).

**DISCUSSION:** Chair Williams noted that the reported high demand for the Ed.D. (on the part of education administrators) is probably inflated when one considers the amount of work and time that is (or should be) required to obtain such a degree. In light of the fact that enrollment numbers at the UC-CSU joint Ed.D.'s are typically 40 to 60% below that of initial enrollment projections, members spoke of the need for an outside auditing agency to write a report for the California State Legislature. Members felt that the Levine report is probably a "wedge" between the UC and CSU systems. CSU is arguing that California needs thousands of new Ed.D.'s per year, while this report argues that so many Ed.D.'s are really not necessary. Members also discussed which is more important: Training leaders/experts in school transformation; or training researchers for schools. Comparisons were also made to business education, and in particular, how the Ed.D. compares with the MBA (and even a Masters in Financial Engineering).

**ACTION:** CCGA will send a letter to Provost Greenwood requesting an external audit of the current Ed.D. programs (via the California State Legislature) and their application numbers.

## **VII. Graduate Funding: Another Idea**

**ISSUE:** Members discussed the latest NRT proposal, put forward by Walter Yuen (UCSB). Chair Williams noted that Yuen's proposal calls for collecting out-of-state tuition on GSR's, but then return 75% of it back to the PI's.

**DISCUSSION:** It was noted that the 75% going back to PI's represents a disciplinary preference (it would not be so good for humanities departments, but it would probably work well for science and engineering departments). Members remarked that under this model, only PI's that pay the NRT would receive it back (more likely to be PI's in science and engineering departments than PI's in humanities departments). Members felt that a closed-loop model (where the NRT would actually be returned to where it originated from—the division/campus or department) would probably work better, and have a better chance of garnering approval.

## **VIII. Residency Requirements Subcommittee (SR 694) Subcommittee Update**

**ISSUE:** Sub-committee Chair Duncan Lindsey provided an update from the last sub-committee meeting.

**DISCUSSION:** Duncan Lindsey noted that the subcommittee's recent discussion dealt with the issue of on-line education. On this point, members felt that a new regulation (SR 695?) would probably be needed for the issue of on-line graduate degree programs. On the other hand, the existing SR 694 needs to be written specifically for off-shore international programs (such as those in Singapore), which have significant residency issues. To that end, the sub-committee drafted new language for the existing SR 694 at its last meeting. Sub-committee members also debated the actual definition of an "on-line" program. It was noted that the current graduate program proposal for UCLA's Master of Engineering (on-line) can be approved within the current SR 694 framework, and that approval of this program should not wait for the redrafting of this regulation.

**ACTION:** Sub-committee members Bruce Schumm/Duncan Lindsey will send out the proposed language for SR 694.

## **IX. Proposed Degrees and Programs for Review**

### **A. Proposal for a Master of Fine Arts (MFA) in Writing at UC San Diego**

**ACTION:** Harvey Sharrer (UCSB) was selected as the lead reviewer for this proposal.

### **B. Proposal for a Master of Advanced Study (MAS) Degree Program in Health Law at UC San Diego**

*Action was postponed on this item until the October meeting.*

**C. Proposal for an Interdisciplinary Ph.D. Program in Human Development at UC San Diego**

*Action was postponed on this item until the October meeting.*

**D. Proposal for a new Ph.D. Program in Culture and Theory at UC Irvine —Lead Reviewer Harvey Sharrer (UCSB)**

**ISSUE/REPORT:** Professor Sharrer presented his report by outlining the various outstanding issues:

Absence of Chicano/Latino Studies' Faculty

Professor Sharrer noted that program proposal now includes three core faculty members from Chicano/Latino Studies in addition to six other affiliate faculty members.

Disestablishment of the Comparative Culture Ph.D. Program

This issue is currently being considered by divisional Council on Budget and Planning. It will then be reviewed by the Senate's Executive Cabinet before going to EVC Gottfredson for his endorsement.

School of Social Sciences

The School of Social Sciences (and in particular the sociology, political science, and anthropology departments) have an interest in developing a program similar to the proposed Culture and Theory program, however such a program would use different research methodologies. Associate Dean Barbara Doshier was also very adamant that such a future program not be forced to share the same title with "Culture and Theory".

Graduate Support

At the recent site visit, both Dean Parker and Acting Dean Bauer reconfirmed the earlier commitment of financial support to students in this program. They explained that given the planned growth of the student population at UC Irvine, there will be an expansion of fellowship and block grant support as well as an increase in teaching assistantships. They also noted that an operational support budget for the program will be forthcoming.

Space

Assistant Dean Haines revealed that tentative plans for a new Humanities building, to be completed in 2010, will include space for interdisciplinary programs. While waiting for the new building, some space should become available elsewhere on campus for Humanities interdisciplinary programs.

Demand/Market Saturation

Associate EVC Michael Clark explained that existing Humanities graduate programs will not be expanding at UCI, as they have probably reached their saturation point in terms of market demand. Instead, UCI will be expanding its interdisciplinary graduate offerings. Both UCI faculty and external reviewers feel that there will be demand for such programs.

Comparative Literature Concerns

On his site visit, Professor Sharrer met with graduate students from the Comparative Literature department, who feared that there might be preferential treatment given to Culture and Theory students over GSI's from other departments (both in the variety and amount of TA'ships). On this point, Associate EVC Clark believes that graduate student concerns are unfounded. Graduate students also proposed the idea that the Culture and Theory program start out as a doctoral concentration, rather than a full-fledged Ph.D. program.

#### Student Cohorts

At the suggestion of one of the external reviewers, the program proposers have agreed to reduce the size of the incoming student cohorts from six to three to four students per year.

#### Core Faculty

Professor Sharrer noted that he met with 16 (out of the total 30) core faculty members, who are very enthusiastic about the program. They also come from a wide variety of backgrounds/disciplines. Courses would also be cross-listed with this program.

**DISCUSSION:** Members briefly discussed the potential of a similar program coming out of the School of Social Sciences. Professor Sharrer mentioned that some Culture and Theory students may want to take some courses within the School of Social Sciences (since the Culture and Theory program only contains humanities courses). On this point there was some concern (on the part of Social Sciences) that social science departments had not been consulted as part of the proposal process; however Professor Sharrer did not think that this would be a problem in practice.

Regarding graduate support, members agreed with the UCI administration that significant growth (especially in undergraduate students) at Irvine would support an increased number of GSI's. This argument is strengthened by Irvine's emphasis on new program development.

**ACTION:** Members voted unanimously to approve this program. A three-year review cycle is specified with special attention paid to graduate student/financial support and Chicano/Latino Studies' faculty involvement.

#### **E. Proposal for a Joint UCSC/CSU Monterey Bay/San Jose State Ed.D. – Lead Reviewer Don Wayne (UCSD)**

**ISSUE/REPORT:** Professor Wayne reported that he recently conducted the site visit. He met with 23 people (both administrators and faculty members) from all three institutions. He felt that generally many of his concerns were answered (faculty qualification, curriculum, need for the program, etc.), however he further elaborated on the following substantive issues:

- FTE's/Faculty Expertise: One of the FTE's has been hired by UCSC. He has also received CV's for two new faculty members that have been hired at San Jose State (with backgrounds in Educational Leadership). He also noted that he received the impression that the faculty members involved in this proposal have had experience in

this type of educational leadership (bringing administrators, teachers, and parents together).

- Demand: Professor Wayne noted that the program proposers received 250 applications for the first student cohort (for 12 spaces), so there does seem to be adequate demand for the program.
- Staff/Workload/Co-Director Support: CSU administrators told Professor Wayne that there were ways in which they could provide compensation for a Co-Director, but it was rather ambiguous. In terms of staff support, Dr. Michael Hutchison, Dean of Social Sciences at UCSC, said that in the early stages of the program that there could be a need for additional staff support, but that he would like to retain the option of attenuating or increasing the actual level of staff support.
- Memorandum of Governance: Dean Hutchison called for a “Memorandum of Governance” that would make explicit the 50:50 division of governance (50% for UC and 50% for CSU) and the rights and responsibilities of all of the parties involved.

**DISCUSSION:** Members felt that the administrators should memorialize in writing any guarantees for staff and Co-Director support.

**ACTION:** Members voted unanimously to approve this program contingent upon receipt of three commitments in writing: (1) Letter of support from CSU for the compensation for a Co-Director; (2) Memorialization of staff support; and (3) the promise to follow-up/push for a “Memorandum of Governance”. This program will have an initial three-year review cycle.

**F. Proposal to Establish an On-line M.S. in Engineering at UCLA – Lead Reviewer Reen Wu (UCD)**

**ACTION:** Reen Wu (UCD) will report on this program proposal at the October CCGA meeting.

**G. Proposal for a Ph.D. in Media Arts and Technology (MAT) at UC Santa Barbara – Lead Reviewer William McDonald (UCLA)**

**ISSUE/REPORT:** Professor McDonald has received four evaluations from external reviewers, which express broad support for the proposal. The outstanding issues are workload, library support issues, space issues (public performance, collaborative, and community space), and the concept of the dissertation (regarding the actual form of the dissertation). He also noted that he has been in contact with the proposers, who are very enthusiastic and have responded in a timely manner to his queries.

**ACTION:** Professor McDonald will conduct a site visit sometime in June. He will prepare a report to be distributed over email. CCGA will vote on this proposal by email sometime in the summer.



**H. Proposal to Establish the Graduate Group and Joint Doctorate in Criminal Justice Sciences (Ph.D.) with CSU Fresno and UC Davis – Lead Reviewer Bruce Schumm (UCSC)**

**ISSUE/REPORT:** Professor Schumm noted that he is having difficulty in finding an adequate number of external reviewers for this proposal. In particular, he is looking for someone in Forensic Science, but to date he cannot find a Ph.D. program in this discipline (there seem to be only Masters' degree programs). He has isolated this as a key issue (the lack of Ph.D. programs) that external reviewers should comment on. Other issues include the appropriateness of the degree title, demand, and the physical location.

**ACTION:** Professor Schumm will continue to look for external reviewers.

**I. Proposal to Establish the Graduate Group and the Master of Advanced Study (M.A.S.) Degree Program in Clinical Research at UC Davis – Lead Reviewer Michael Hanemann (UCB)**

**ACTION:** Professor Hanemann is planning on finishing this program review sometime in the summer, with a recommendation forwarded, likely in the fall.

**X. Executive Session - Members only**  
*Time did not allow for an executive session.*

The meeting was adjourned at 4:00 p.m.

Attest: Quentin Williams, CCGA Chair  
Prepared by: Todd Giedt, Committee Analyst