

## COORDINATING COMMITTEE ON GRADUATE AFFAIRS

**Minutes of Meeting****Tuesday, March 2, 2010****10:00 a.m. – 4:00 p.m.****UCOP, 1111 Franklin Street, Oakland – Room 12322****Telephone: 510-987-9466**<http://www.universityofcalifornia.edu/senate/>**I. Chair's Report/Announcements/Updates – Chair Farid Chehab**

- Feb. 24 Academic Council Meeting
  - Council endorsed CCGA's white paper but requested that the appendix be revised to reflect equal contributions from the ten campuses; UCORP and the Divisions will weigh-in on the appendices and will provide 10 examples from each campus by next Council meeting.
  - Council discussed post employment benefits and noted that a Task Force is looking into how these might be subject to change in the future.
  - Revised Compendium is set to go out for Senatewide review pending approval of the report by the Task Force.
  - President Yudof and Regent Gould commented on budget outlook, several years of slow growth, Commission on the Future outcomes; faculty welfare pension obligation bonds; differential fees by campus and major; Chair Chehab asked if the Regents have any plans to promote graduate education (no mention of it in the Master Plan).
  - Council nominated Bob Anderson (TFIR Chair) as Council Vice Chair for 2010-11.
- Chair Chehab forwarded CCGA's comments (mostly opposed) on the Revisions to the Professional Degree Policy; most Council members supported this Policy, which will next be forwarded to the Provost.
- Meeting with Interim Provost Larry Pitts: Chair Chehab discussed funding "buckets" with the Provost and Kate Jeffery and presented to the Committee the highlights of this meeting, focusing on the allocation of graduate education funds from UCOP to the campuses.
- Feb. 26. Academic Assembly Teleconference: President spoke on recent racial incidents on several campuses; the budget, Cal Grants, and cost-saving measures under consideration.
- Joint Graduate Board: The proposed JDPs were approved. Pending are the 3 UCSD/SDSU Engineering Sciences degrees that CCGA is still discussing
- Academic Planning Council: SSPs were discussed; Chair Chehab is working on white paper.

**New Item Executive Session**

- Chair Chehab reminded members of the confidential nature of the Committee's discussions and deliberations as well as the circulation of documents

## **II. Consent Calendar**

- Approval of the February 2, 2010 Meeting Minutes
- Approval of the Agenda
- New Item from UCSB (Composition of Dissertation Committees for JDP in Educational Leadership)

**ACTION: The agenda was approved as noticed; the minutes approved as modified; and the UCSB item was approved.**

## **III. Announcements from the President's Office, Academic Affairs**

*Pamela Jennings, Graduate Studies Director*

*Todd Greenspan, Academic Planning Director*

*Hilary Baxter, Academic Planning, Programs and Coordination*

Pamela Jennings: Her office is working on the first accountability sub report to Regents; Graduate Research date changed to May 12; revised PDPE report is forthcoming.

Hilary Baxter: The Provost has decided not to put request for Five-Year Perspectives from campuses; she mentioned a UCLA proposal under discussion regarding program self-sufficiency.

## **IV. Consultation on Return-to-Aid Funds to the Campuses –**

*Kate Jeffery, Student Financial Support Director*

ISSUE: Previously, CCGA has discussed issues associated with return-to-aid funds earmarked for graduate education/graduate students. Director Kate Jeffery will speak on the flow of return-to-aid funds and the administrative cost of dispensing these funds to the campuses.

DISCUSSION: Kate Jeffery provided an overview of the flow of return-to-aid funds and updated explanations of funding “buckets” or streams; how these are handled; basis for allocations. Members questioned sources of TA support funds, fellowships, fee remission; older and newer monies generated from fee increases, went from 33% to 53% return-to-aid model to cover these; challenges to starting anew with the funding stream allocations and how these are calculated; more vs. less decentralization in the distribution of funds.

**V. Planning for Discussion with WASC Director Ralph Wolff on Issues of Concern to UC Graduate Education** – *Chair Chehab and Hilary Baxter, Academic Planning, Programs and Coordination*

ISSUE: CCGA has previously discussed WASC's interest in graduate student learning outcomes as well as the staff workload associated with providing data and documentation to WASC. WASC Director Ralph Wolff has agreed to meet with CCGA this spring. Members will consider specific topics and questions for the meeting.

DISCUSSION: Hilary Baxter noted the importance of representation from research institutions on WASC; better explanation of what is being asked by WASC by certain questions; what would be most productive for WASC teams looking at learning outcomes; provide bulleted list to WASC, e.g., capstone requirement, thesis, exam, dissertation, etc., distinctions in the processes entailed in the reviews of undergraduate and graduate programs; may be helpful to look at learning outcomes "rubric".

ACTION: Members agreed on the above list of topics and questions for the meeting with the WASC Director.

**VI. Commission on the Future: Updates from the Education and Curriculum and Research Strategies Working Groups** – *Chair Chehab, UCEP Chair Keith Williams (UCD) and immediate past Chair of the Academic Council Mary Croughan (UCSF)*

ISSUE: In February, Prof. Keith Williams, who co-chairs the Education and Curriculum Working Group with Dean Christopher Edley (UCB), provided a progress report and summarized the updated draft "Issues" document. The group's key recommendations include: facilitating time-to-degree, inquiry into different modes, e.g., online education; how to best utilize faculty and teaching workload. The Commission and its five working groups – on the size and shape of UC, its education and curriculum, access and affordability, and funding and research strategies – will meet through March 2010. Prof. Williams provided an update on the issues put forth by the Working Group.

DISCUSSION: To jumpstart the discussion, Chair Chehab asked about Rec. No. 2; Prof. Williams commented on how they arrived at the recommendation; members discussed challenges associated with program reviews and issues associated with joint programs.

ISSUE: In January, Prof. Mary Croughan, who co-chairs the Research Strategies Working Group with Chancellor Henry T. Yang (UCSB), fielded questions from members on the draft document and noted areas of focus of the Working Group. These include the critical role of research at UC; the role graduate education; the role of graduate research vs. faculty productivity and undergraduate education; the research policies and practices needed to increase research productivity; opportunities and threats; and what can be done to recruit and retain faculty research talent. Prof. Croughan provided an update on the issues put forth by the Working Group.

DISCUSSION: Prof. Croughan described how the group arrived at its recommendations (see emailed document containing the four recommendations as of March 1). She is particularly interested in comments on the first recommendation. She commented on the issue of direct/indirect cost ratios and the need for meaningful comparison data from comparable public and private research institutions. One member questioned restrictions on the use of internal research funds.

**VII. Preparation for Discussion with President Yudof – Chair Chehab**

*CCGA members conferred on questions to ask of President Yudof.*

**VIII. Discussion with President Yudof on Graduate Issues – Chair Chehab and President Mark Yudof**

ISSUE: President Yudof engaged CCGA members in a discussion on graduate issues, focusing on the following four topics:

1. Ongoing need for the President to advocate for graduate education and to underscore the inter-relationship between undergraduate and graduate education;
2. Issues associated with graduate student support and funding;
3. UC's purview of Professional Doctorates and relations with CSU; and
4. Philosophical issues associated with the recent growth of self-supporting programs (SSPs) and how their cost is moving the University towards privatization of graduate programs...

### **VIII. Discussion with President Yudof on Graduate Issues *(continued)***

**DISCUSSION:** Chair Chehab summarized the four topics and invited President Yudof to comment on each.

1. The President acknowledged the point about the need to further advocate for graduate education and stated that, as requested by CCGA, he would promote graduate education at UC in a public video message to coincide with Graduate Education Day, an event planned by the Council of Graduate Deans on May 12, 2010 in Sacramento. On the issue to advocate for the extension of Cal Grants to graduate students, The President thinks it is a good idea but that it may take time to get traction by the Legislature. He agreed with the point about the intertwined nature of undergraduate and graduate education; Harry Powell, Chair of Academic Council, suggested UCEP paper also a good reference on this point. One member asked if there are ways to isolate data for how graduate research contributes to the economy. Another member noted that anecdotes resonate more with students than statistics. On what he needs from CCGA to help him in advocacy efforts, the President noted that we need to explain to the public why and how UC helps to solve California's problems; why we need critical thinkers (the intellectual benefits), and what are the economic impacts. He noted that there is a profound lack of understanding of what the faculty does and what the University is about.
2. On the issue of graduate fees, the President commented that UC has tried to adapt by altering return-to-aid formulas and efforts to keep the fees at about the same level as undergraduate fees and not below. He described the realities and challenges to meeting funding priorities. On the benefits of centralizing services, the President expressed his belief in such systems and the efficiencies they stand to offer.
3. On the topic of the joint doctorates with CSU, the President commented that he does not believe we are encouraging movement away from the Master Plan (segmentation in awarding of Ph.D.s) and supports continuing joint doctoral degrees between UC and the CSUs rather than a unilateral effort by the CSUs
4. On the topic of the movement towards privatization of graduate programs coupled with the rise in the number of SSPs, President Yudof stated that he does not agree entirely with CCGA's analysis and spoke to the need and benefit of generating program income structured in such a way to maintain access and affordability for moderate and low-income students.

### **IX. Proposed Discontinuance of M.S. Degree in Integrated Pest Management at UC Davis – Chair Chehab**

**ISSUE:** In accordance with the Compendium, CCGA (and/or Academic Affairs) may become involved in the Transfer, Consolidation or Discontinuance (TCD) of Graduate Degree Programs as a result of concerns such that the Divisional Senate may not have been appropriately involved and/or that universitywide implications may not have been satisfactorily addressed. Members are asked to review the enclosed documentation on the above proposal.

**ACTION:** After a brief discussion, the Committee voted (9-0-1) to accept the proposal as submitted.

**X. Proposed Disestablishment of Specialization in Architecture and Urban Design Certificate Program in the Department of Architecture and Urban Design at UCLA – Chair Chehab**

**ACTION:** After a brief discussion, the Committee voted (9-0-1) to accept the proposal as submitted.

**XI. Proposed Disestablishment of M.A. Degree in Urban Planning and Establishment of Masters of Urban and Regional Planning (M.U.R.P.) Department of Urban Planning at UCLA – Chair Chehab**

**DISCUSSION:** Prof. Nelson (UCLA rep.) provided some historical background on the proposals and addressed concerns about the order in which the approvals transpired. There was a lengthy discussion on the reasons that CCGA was asked to review, and noted that there was no change in curriculum, a 60% return-to-aid and an alignment with other programs. The Committee also discussed other benchmarks for these types of requests.

**ACTION:** The Committee voted (9-0-1) to accept the proposals as submitted but noted that the proposals still need to go before Council for approval since this is a new degree title for the UCLA campus.

**XII. Systemwide Review: Proposed Revisions to the Compendium – Chair Chehab and Associate Director Todd Giedt**

**ISSUE:** A joint task force of Academic Senate and UCOP staff members is set to present a report on proposed changes to the Compendium to the Academic Council in February. Revisions to the Compendium are particularly timely as many of the topics to be addressed by the Commission on the Future encroach upon the purview of the Academic Senate. Comments from CCGA are due to Academic Council in time for their April 28, 2010 meeting. Prof. Tony Norman (UCR) is chair of the Compendium Review Task Force; Todd Giedt is lead staff to the task force. Immediate past Vice Chair of CCGA Ken Rose (UCSB) served as CCGA's representative on the task force.

**ACTION:** This item was postponed until next meeting.

**XIII. Proposed Graduate Degrees and Programs for Review**

**A. Proposal for a Graduate Program leading to the Ph.D. Degree in Cognitive and Information Sciences at UC Merced – Chair Chehab**

**ACTION:** Prof. Michael Beattie (UCSF) was assigned as Lead Reviewer.

**B. Proposal for a Graduate Program in the Study of Religion Leading to the M.A. and Ph.D. Degree at UC Davis – Chair Chehab**

**ACTION:** Prof. Christopher Kello (UCM) was assigned as Lead Reviewer.

**C. Proposal for a Graduate Program in Nano Engineering Leading to the M.S. and Ph.D. Degrees at UC San Diego – Lead Reviewer Sue Carter (UCSC)**

**REPORT:** Prof. Carter was not in attendance, but reported by email that she is working on finding reviewers.

**D. Proposal for a Graduate Program in Energy Leading to the M.S. and Ph.D. degrees at UC Davis – Lead Reviewer John Hildebrand (UCSD)**

REPORT: Prof. Hildebrand provided an overview of the proposal and reported that he is working on finding reviewers.

**E. Proposal for a Graduate Degree Program in Architecture-Based Enterprise Systems Engineering Leading to the Master of Advance Studies (M.A.S.) at UC San Diego – Lead Reviewer Morris Maduro (UCR)**

REPORT: Prof. Maduro provided an overview of the proposal and reported that he has six reviews in hand, all largely supportive. He will prepare a summary report in time for next meeting.

**F. Proposal for a Ph.D. Degree Program in Epidemiology and Translational Science at UC San Francisco – Lead Reviewer Rachael Goodhue (UC Davis)**

REPORT: Prof. Goodhue shared the campus response to earlier concerns raised by CCGA and reported that she has three reviews in hand and is waiting for three others.

**G. Proposal for an M.S. Degree Program in Dental Hygiene at UC San Francisco – Lead Reviewer Steven Nelson (UCLA)**

REPORT: Prof. Nelson reported that he has all reviews in hand, all mostly supportive with no major red flags and will follow up with the program on a few minor clarifications.

**H. Proposal for a M.A./Ph.D. Degree Program in Chicana and Chicano Studies at UCLA – Lead Reviewer Jim Carmody (UCSD)**

REPORT: Prof. Carmody is drafting a letter requesting clarification from the campus on a few concerns.

**I. Proposal for a Joint UC San Diego/SDSU Ph.D. Degree Program in Engineering Sciences (Bioengineering, Electrical and Computer Engineering and Structural Engineering) – Lead Reviewer Valerie Leppert (UCM)**

REPORT: Prof. Leppert shared responses from the three programs from reviewer comments. She commented on the lack of detail pertaining to the review process of individual faculty members for their continued commitment to the Programs. On the whole, she feels that CCGA's concerns and those of the external reviewers have been satisfactorily addressed and recommended approval at this time.

ACTION: After a brief discussion, the committee voted (9-0-1) to approve the proposal.

#### **XIV. New Business**

- **Review of the Legislative Analyst's Office Report – The Master Plan at 50: Greater Than the Sum of Its Parts – Coordinating Higher Education in California – Chair Chehab**

**ISSUE:** The state Legislative Analyst's Office issued a report in January 2010 recommending several legislative actions and strategies to improve coordination of higher education in California and enhance the Legislature's ability to target resources in ways that would improve the higher education system's performance in meeting the state's educational and workforce needs:

- Adopting a clear public agenda for higher education, with specific statewide goals that can serve as the framework for an accountability system designed to align higher education performance with the state's needs;
- Strengthening several critical mechanisms of coordination, including funding formulas, delineated missions, eligibility standards and enrollment pools for each segment, articulation and transfer mechanisms, approval processes for new programs and sites, and accountability mechanisms; and
- Reforming the California Postsecondary Education Commission or replace it with a new coordinating body to help create higher education policy leadership for California.

**ACTION:** This item was postponed until next meeting.

#### **Adjournment:**

The meeting was adjourned at 4:00 p.m.

Attest: Farid Chehab, CCGA Chair  
Prepared by Eric Zárate, Committee Analyst

#### **CCGA 2009-10 Remaining Meeting Schedule:**

April 6, 2010 – Room 12322  
May 4, 2010 – Room 12322  
June 1, 2010 – Room 12322