I. Consent Calendar
   1. Approval of BOARS April 5, 2019 agenda
      Action: The agenda was approved as noticed.
   2. Approval of Online a-g Course Approval changes
      Discussion: Members requested a revision to address specifically examination administration/testing integrity.
      Action: A revised draft will be circulated for electronic approval.

II. Review Items
   1. Proposed Revision to Senate Regulation 636.E
      Discussion: Members wondered why student opportunities should be delimited in only this one instance.
      Action: Analyst Feer will draft a memo summarizing the committee’s position.
   2. UC Sacramento Center Current State Report
      Action: The committee elected not to opine on this item.
      Action: The committee elected not to opine on this item.

III. Chair’s Announcements
   - Eddie Comeaux, BOARS Cahir
     Chair Comeaux reported that the transfer guarantee proposal is still out for systemwide review, with a deadline of April 16. No substantive feedback has been shared so far.
     Possible revisions to the Intersegmental General Education Transfer Curriculum (IGETC) are being proposed by the California Community Colleges (CCCs), and will go to the Intersegmental Committee of Academic Senates (ICAS) in May.
     The Standardized Testing Task Force (STTF) has met twice so far, and will meet again next Friday. So far, the meetings have been geared toward “level setting” and refining the charge. All participants are being brought up to speed as to how standardized tests are currently used: What do tests add to Comprehensive Review? How are underrepresented minority students impacted? Some task force members seem to be approaching the topic from a political perspective. Representatives from the ACT and the SAT will join the group next week.

IV. Campus Reports
    Berkeley: 1) Discussions of the admission scandal have focused on how to help students succeed once they are on campus.
    Davis: 1) Candidates for the vice chancellor for enrollment management were interviewed last week. This position will also be responsible for student success. 2) Many on campus wonder what the replacement is for the API. The SAT’s new environmental dashboard seems problematic. 3) Messaging the changes from the new transfer guarantee is a point of concern.
    Irvine: 1) The campus has discussed the proposed transfer guarantee at length. 2) Alternatives to augmented review are being considered. 3) High turnover rates on campus committees combined with steep learning curves for new members are recurring issues and obstacles to efficient operations.
Los Angeles: 1) Standardized testing is a hot topic on campus. Student activists recently held a “Beyond the Score” town hall-type event. The campus admissions committee is continuing its local validity study of the SAT and ACT writing tests. 2) Discussions on the impacts of the proposed transfer guarantee are ongoing. 3) The campus has already been assessing athletic admissions and ABEs. The UCOP admission audit must assess several moving parts carefully.

Merced: 1) Cascade impacts of other campuses are impacting Merced, often negatively. Admit rates, wait lists, summer melt, and the referral pool have a disproportionate impact on Merced. 2) Enrollment management is a rising issue. Computer Science/Engineering and Biology are already at capacity, but a device to refer students to related programs is being developed. 3) Many are concerned about communications and transparency regarding the admissions audits.

Riverside: 1) The holistic review pilot study continues. Significant variability among readers led to a retraining exercise, but the problem was not resolved. How to best evaluate qualitative aspects of applications is under scrutiny. 2) How best to verify claims made on applications is in question.

San Diego: 1) An effort to streamline supplemental reviews is underway. 2) A new TAG for history is being developed, as a first step in boosting humanities enrollments across the campus. 3) Best practices for recruiting underrepresented minority applicants are sought. 4) Some have proposed a rolling admission system for use in the future.

San Francisco: No update.

Santa Barbara: 1) Campus discussion of the proposed transfer guarantee continues. Some have begun to discuss raising TAG requirements as a tool to boost student success. 2) Tie-breakers for admissions are being reassessed. 3) The campus committee will meet with the athletics director soon to discuss student success strategies.

Santa Cruz: No update.

V. Consultation with the Office of the President – Office of Ethics, Compliance, and Audit Services (ECAS)

- Alex Bustamante, Senior Vice President and Chief Compliance and Audit Officer
- Matthew Hicks, Systemwide Deputy Audit Director

1. UCOP Response to Admission Scandal

The UCOP internal audit of UC admissions processes has two parts: 1) the investigation, which is still in process and thus cannot be discussed, and 2) development of a process map for the 9 undergraduate campuses that will identify high risk areas for targeted reviews. ECAS hopes to have the process maps ready for circulation to campus officials by mid-May. ECAS is coordinating campus efforts, as all campus audit directors report to Mr. Bustamante. ECAS is also working with the Office of General Counsel and their campus counterparts. Eventually, all findings that are not privileged will be made public.

Members asked how the faculty were being included in the audit. Mr. Bustamante indicated that his office’s first goal is to understand the landscape of admissions as it currently exists. He added that because his office is not part of operations but reports directly to the Regents, he has no shared governance obligations.

Members inquired if the audit would be a one-time only event. Mr. Bustamante said that next steps depend on the findings. A compliance check on the implementation of UCOP-issued recommendations should be expected. Best practices will be identified and shared. Members noted that additional resources may be needed to implement some recommendations.

Members asked what “high risk” areas might include. Mr. Bustamante indicated that non-standard processes could be found risky, that vague policies or control processes could be found risky, or that a lack of training or transparency could be found risky.
Members noted that reports must note what is beyond UC’s control in this process, as well as what UC could do better.

VI. Consultation with the Office of the President – Office of Student Affairs

- Han Mi Yoon-Wu, Director of Undergraduate Admissions
- Monica Lin, Director, Academic Preparation and Relations with Schools and Colleges
- Tongshan Chang, Manager, Institutional Research and Academic Planning

1. 2-year advance notice for changes in major preparation
   Members were unclear which aspects of major preparation the policy is intended to address. Members also raised concerns about overall enrollment management, and whether campuses would be hamstrung in the short-term should enrollment spikes occur – especially if the new transfer guarantee encourages more TAG applications.
   Action: Director Yoon-Wu will develop revised language for future consideration.

2. Transfer Guarantee: Advising and Communications Work Group
   A third party market research firm was retained to conduct focus groups on the proposed transfer guarantee. The focus groups were asked to address the current transfer state and how the proposal might help. Both qualitative and quantitative research was conducted.
   Preliminary findings show high variability in transfer awareness by CCC campus.

3. TAG Review Supplemental Data
   Members sought a better demographic breakdown of the data in order to better assess impacts to diversity and student success/preparation.

VII. Consultation with Academic Senate Leadership

- Robert May, Academic Council Chair
- Kum-Kum Bhavnani, Academic Council Vice Chair

Chair May reminded members that proposed new APM 011 is out for review. Chair May reported that debate continues around the proposed affiliation between UCSF and Dignity Hospitals. Some focus on bed count and indigent services, while others are focusing on ethics and values. A petition at UCSF opposing the proposal continues to circulate. The Regents’ Committee on Health Services will take up the topic next week.

The ECAS audit of UC admission processes is in process. Members requested simultaneous notification of findings. Chair May noted that a similar state audit is expected. The STTF report will come to BOARS for review, but not necessarily for approval since it is a subcommittee of the Council not of BOARS. Members requested a joint meeting with the STTF to ensure their concerns are addressed. Chair May reminded members that Chair Comeaux and UCSF Representative Hasenstaub are on the STTF.

Should the new transfer guarantee lead to enrollment spikes, it is unlikely that additional enrollment funding would be forthcoming. Any concerns, focusing on the impacts to students, may be conveyed to the Council via memo.

VIII. Executive Session

Note: Other than action items, no notes are taken during executive sessions.

Meeting adjourned at 3:55 pm.

Minutes prepared by Kenneth Feer, Principal Analyst
Attest: Eddie Comeaux, BOARS Chair
Attendance:
  Eddie Comeaux, Chair
  Melissa Famulari, Vice Chair
  Jill Berrick, UCB
  Deborah Swenson, UCD
  Laura O’Connor, UCI
  Rene Ong, UCLA
  Catherine Keske, UCM
  David Volz, UCR
  Nancy Kwak, UCSD (via Zoom)
  Andrea Hasenstaub, UCSF
  Madeleine Sorapure, UCSB
  Kevin Heller, Graduate Student Representative