



ACADEMIC COUNCIL ANNUAL REPORT 2025-26

TO THE ASSEMBLY OF THE ACADEMIC SENATE:

The [Academic Council](#) is the executive committee of the Assembly of the Academic Senate. It acts on behalf of the Assembly on non-legislative matters, advises the University president, and has the responsibility through its committee structure to investigate and report to the Assembly on matters of University-wide concern. Council held 11 regular meetings and one special meeting in the 2025-26 academic year, including four at UC Office of the President, to consider multiple initiatives, proposals, and reports. Council's final recommendations and reports are available on the [Academic Senate website](#). Key issues addressed this year are summarized below.

PROTECTING UC'S MISSION IN THE FACE OF DISRUPTIONS

Federal actions and political pressures continued to shape much of Council's work in 2025-26, raising urgent questions about institutional autonomy, academic freedom, the research enterprise, and the University's obligations to affected faculty, students, and staff. Council engaged regularly with President Milliken, Provost Newman, and other senior executive leaders about federal funding disruptions, investigations, immigration restrictions, disclosure of personal information, and efforts to influence academic programs and policies. Council members consistently emphasized the importance of transparent communication, meaningful faculty consultation, and coordinated action to protect UC's public mission and academic core.

UCAD and UCAD Plus: The Senate Task Force on UC Adaptation to Disruptions ([UCAD](#)) reconvened to refine its draft report in response to [systemwide feedback](#) and develop additional strategies to help UC sustain its mission. UCAD met throughout fall 2025, drawing on the expertise of Council members and engaging with systemwide administrative partners. In January 2026, Council endorsed UCAD's [final report](#), which offered recommendations on research funding assistance, faculty evaluations, academic program restructuring, instructional flexibility, graduate education, and other strategies to strengthen UC's resilience amid fiscal, political, and other external pressures. Refined through systemwide review, the UCAD report emphasized that decisions affecting academic programs and priorities must preserve UC's core mission, respect campus autonomy, and be led by faculty through established shared governance processes.

Provost Newman and Council Chair Palazoglu also convened [UCAD Plus](#), a joint Senate-administration task force that included Senate UCAD members and worked throughout the year to examine longer-term planning issues. A preliminary UCAD Plus report will be circulated for systemwide review in fall 2026. Council received periodic updates on the recommendations of the five UCAD Plus workgroups and endorsed a structured divisional review process intended to distinguish recommendations ready for implementation from those requiring further development or consideration.

Statement on Federal Demand Letter to UCLA: Council approved a [statement](#) opposing any agreement with the federal government that would compromise UC's institutional autonomy or academic freedom and calling for meaningful Senate participation in discussions concerning a potential settlement.

Statement on Disclosures of Personally Identifiable Information (PII): Council approved a [statement](#) urging UC to strengthen privacy safeguards, provide timely notice and support to individuals affected by disclosures of PII, and consult faculty experts when evaluating future federal requests that may include PII. The issue was also considered at a November 2025 special meeting of the Assembly convened in response to a faculty petition.

UNDERGRADUATE ADMISSIONS AND STUDENT PREPARATION

BOARS Roadmap and Academic Council's Charges to BOARS: In June 2026, the Board of Admissions and Relations with Schools ([BOARS](#)) chair presented BOARS' 2026–27 roadmap the committee had approved for reviewing standardized testing and the A–G framework in response to a special charge from Senate leadership issued in February. In July 2026, Council convened an emergency meeting after BOARS voted to rescind their previously approved roadmap. Council subsequently [charged](#) BOARS to assess the advantages and disadvantages of standardized testing and its possible uses in UC undergraduate admissions and submit a report and policy recommendations by February 12, 2027. Council also charged BOARS to begin an overarching review of the A–G framework and provide an initial report by May 14, 2027.

Mathematics (Area C) Undergraduate Admissions Requirements: Council distributed a BOARS [statement](#) reaffirming UC's longstanding math admissions requirements, including the foundational three-course sequence and a recommended additional year of advanced mathematics.

AP Exam Scoring: Council distributed [recommendations](#) issued jointly by BOARS, the University Committee on Educational Policy ([UCEP](#)), and the University Committee on Preparatory Education ([UCOPE](#)) that encouraged campuses to monitor changes associated with the College Board's new Advanced Placement (AP) exam scoring methodology and reassess the use of AP scores for admissions, college course credit, and course placement as warranted.

TOEFL iBT Minimum Score: Council distributed BOARS' [decision](#) establishing a new systemwide minimum TOEFL iBT score of 4.5 to align with the test's revised scoring scale and maintain consistent expectations for English language proficiency.

Associate Degree for Transfer Pilot Programs: Council distributed BOARS [guidance](#) outlining recommended timelines and steps for developing UC campus-specific Associate Degree for Transfer pilot programs while preserving divisional discretion over implementation.

UCOPE Bylaw and Regulations: Following systemwide review, Council returned to UCOPE their proposed revisions to Senate Bylaw [192](#) and Senate Regulations [636](#) and [761](#) for further clarification of the committee's oversight responsibilities, coordination with BOARS and UCEP, and governance of current student placement practices.

BUDGET ISSUES

Monthly Budget Briefings: Senior UC Office of the President (UCOP) administrators provided regular updates on the development of the 2026–27 state budget and UC budget plan; budget negotiations and advocacy; federal fiscal developments; enrollment goals and tuition policy; capital, housing, finance, and investment strategies; and other financial issues. Council emphasized the need to protect UC's academic mission, address structural campus deficits, and secure sustained investment in infrastructure and deferred maintenance amid rising labor, health care, housing, and other operating costs.

Mortgage Origination Program: Council received an update on plans to support the long-term sustainability of the Mortgage Origination Program ([MOP](#)) by transitioning MOP to a capital-markets

funding model and a new seven-year adjustable-rate mortgage structure intended to expand capacity, reduce reliance on the Short-Term Investment Pool (STIP), and preserve the program's long-term value as a faculty recruitment and retention tool.

Athletics Funding: Council reviewed a University Committee on Planning and Budget ([UCPB](#)) report calling for more transparent and consistent athletics financial reporting, campus-specific assessments of the costs and benefits of institutional support, and consideration of systemwide options to better align intercollegiate athletics funding with UC's academic priorities.

Graduate Student Costs: Council reviewed a UCPB analysis comparing representative graduate student costs and funding sources in English and Chemistry programs across campuses. The report highlighted substantial variation, the absence of standardized systemwide data, and the need for more consistent reporting to inform decisions about the future affordability and scale of graduate education.

FACULTY WELFARE ISSUES

UCRP Assumed Rate of Return: Council unanimously [endorsed](#) a recommendation from the University Committee on Faculty Welfare ([UCFW](#)) and its Task Force on Investment and Retirement ([TFIR](#)) to increase the University of California Retirement Plan's (UCRP) assumed rate of return from 6.75% to 7.25%, while emphasizing strict adherence to Regents Policy [5601](#) and the use of employer contributions to address any future investment shortfalls.

Total Remuneration Study: Council [endorsed](#) UCFW recommendations that the upcoming study of UC employee total remuneration assess the competitiveness of UC's current benefits using employees in the 2016 UCRP tier and an employee-value methodology, with Senate participation in reviewing and presenting the results.

IT Accessibility: Following a systemwide review, Council [supported](#) the goals of revised Presidential Policy [IMT-1300](#) (Information Technology Accessibility) while recommending substantial funding and staffing, a phased implementation timeline, clearer guidance, and streamlined processes to ensure that compliance is both feasible and sustainable. UC leaders joined Council to discuss the feedback, acknowledging the challenging legal deadlines, substantial resource and workload challenges, and the need for centralized tools, clearer priorities, streamlined processes, and institutional—rather than individual faculty—responsibility for compliance.

2026 Health Benefits: UC Systemwide Human Resources briefed Council on major changes to the 2026 health benefits portfolio intended to address rising costs while preserving affordability and equity across employee pay bands. The UCFW Health Care Task Force ([HCTF](#)) highlighted concerns about the distributional effects and long-term sustainability of the new premium-setting model and called for earlier Senate involvement in future decisions, transparent actuarial analysis, and multi-year planning.

RASC and UCPATH Security: Council [endorsed](#) UCFW recommendations calling for stronger oversight and communication regarding reported Retirement Administration Service Center ([RASC](#)) and UCPATH security lapses, prompt reimbursement for affected individuals, and an advisory group representing retirees and the Academic Senate.

Return to Active Duty Processes: Council [endorsed](#) UCFW recommendations to simplify and strengthen administrative support for Return to Active Duty (RTAD) appointments by establishing centralized campus or systemwide expertise to provide recalled faculty and staff with clear and consistent RTAD guidance.

ACADEMIC PERSONNEL ISSUES

Meetings with Academic Personnel Leaders: At each meeting, the deputy provost for Systemwide Academic Personnel and the vice provost for Faculty Affairs and Academic Programs joined Council to discuss academic personnel initiatives, legislation, policy reviews, and the progress of task forces, including work on faculty discipline and expressive activities, the Degree Plus Pilot Program, and the Early Career Faculty Award Program. The associate vice president of Employee and Labor Relations joined these colleagues for a portion of most meetings for executive session discussions of academic labor relations, including graduate student bargaining.

Math Fellows: Council approved a revision to Senate Regulation 750 adding “Math Fellow” (formerly Visiting Assistant Professor) as an instructional title authorized to teach both lower- and upper-division courses, implementing a UC-UAW bargaining agreement to use the title as a narrowly defined instructional position. The Assembly [approved](#) the amendment at the October 9, 2025 meeting.

Academic Personnel Manual (APM) - 015 and 016: Following a systemwide review, Council [endorsed](#) revisions to APM - 015 and - 016 intended to improve the consistency and timeliness of faculty disciplinary proceedings while preserving due process, academic freedom, and faculty self-governance. The revisions established recommended procedural timelines, created a Systemwide Reserve Privilege and Tenure Pool, and clarified disciplinary guidance and procedures.

APM - 036: Following a systemwide review, Council [transmitted](#) comments on proposed revisions to APM - 036 addressing the state’s legal requirements governing official letters of recommendation for potential employment and clarifying employment classifications, compensation standards, timekeeping, meal and rest breaks, and lactation accommodations for academic appointees.

UNDERGRADUATE EDUCATION

UC Online: Council discussed [UC Online](#) at several meetings, including its evolving role as a systemwide resource for technology, data, policy, and administrative coordination, as well as concerns about academic integrity, course articulation, cross-campus enrollment, governance, and sustainable funding. Council ultimately [endorsed](#) recommendations from [UCEP](#) calling for a comprehensive assessment of UC Online’s educational outcomes, costs, and operating model, together with stronger independent oversight, clearer shared governance processes, and more sustainable funding and funds-flow arrangements.

Academic Integrity and Intellectual Property: Council [endorsed](#) and distributed UCEP’s annual reminder encouraging faculty to take steps to deter academic dishonesty and the unauthorized sharing of instructional materials, including clarifying expectations for generative AI use.

Online Program Management Companies: Following a systemwide review, Council [supported](#) the goals of the [interim Presidential Policy](#) on UC’s use of online program management companies while recommending stronger provisions for faculty oversight, student data and intellectual property protections, policy clarity, enforcement, and transparency.

Civil Rights Syllabus Template: Council [distributed](#) a voluntary sample syllabus statement developed by the Systemwide Office of Civil Rights to help faculty direct students to campus resources for accommodation, discrimination or harassment reporting, and other support services.

Education Loan Practices: Following systemwide review, Council [supported](#) proposed [revisions](#) to Presidential Policy on Education Loan Practices addressing deferred tuition plans while recommending clearer terminology, disclosures, reporting and oversight requirements, and monitoring of equity impacts and financial risks.

GRADUATE EDUCATION

Degree and School Approvals: Following recommendations from the Coordinating Committee on Graduate Affairs ([CCGA](#)), UCEP, and UCPB, Council approved the following degree programs, schools, and program name changes.

- [UCLA Master of Population Data Science \(MPDS\)](#) (7/26)
- [UCD Master of Preventive Veterinary Medicine and One Health \(eMPVM\)](#) (7/26)
- [UCD Master of Education and Teaching Credential \(METC\)](#) (6/26)
- [UCB Master of Artificial Intelligence and Machine Learning \(MAIML\)](#) (6/26)
- [UCSD Master of Design \(M.Des\)](#) (5/26)
- [Name Change for UCSD School of Computing, Information and Data Sciences](#) (5/26)
- [UCSB Master of Engineering and Technology Leadership \(METL\)](#) (5/26)
- [UCD Online Master of Engineering in Water Resources Engineering](#) (3/26)
- [UCD Online Master of Engineering in Biomedical Engineering for Healthcare Technologies](#) (3/26)
- [UCR Online Master of Business Administration](#) (3/26)
- [UCD Online Master of Engineering in Sustainable Transportation](#) (1/26)
- [Name Change for the UCD School of Veterinary Medicine](#) (12/25)

Asynchronous Online Graduate Programs: Council approved the fully asynchronous UCD Master of Engineering in Water Resources Engineering while raising broader concerns about student engagement, academic integrity, AI, and program quality in asynchronous degree programs. Council asked CCGA to examine existing asynchronous degree programs and report back on appropriate review standards and outcomes.

CSU Doctoral Program Proposals: UCOP's academic planning team briefed Council on the review process established under State Assembly Bill [656](#), which authorizes the California State University (CSU) to propose professional and applied doctoral programs subject to UC review for duplication with existing or planned UC degrees. Council later [endorsed](#) CCGA's review of seven proposals, supporting two and opposing five that were determined to substantially duplicate UC programs.

Senate Regulation 904: Council endorsed and forwarded to the Assembly a clarifying amendment to Senate Regulation [904](#), adding "academic notice" to the terminology governing graduate student academic standing and aligning the regulation with related Senate regulations 900 and 902.

RESEARCH

Office of Research and Innovation: The vice president for Research and Innovation briefed Council on the rapid expansion of sponsor-driven research security and compliance requirements, including growing restrictions on publication, data sharing, and participation, and emphasized the need for faculty consultation and clear systemwide guidance that protects UC's research mission while minimizing administrative burdens.

Research Misconduct Policy: Following a systemwide review, Council [supported](#) updating the Presidential Policy on Responding to Allegations of Research Misconduct to align with federal regulations while recommending clearer definitions, stronger due process and whistleblower protections, more detailed implementation guidance, and attention to digital research records and the use of generative AI.

Research Funding Transparency: Council reviewed the University Committee on Research Policy's ([UCORP](#)) concerns about the growing role of private research funding and supported further study of

ways to improve transparency while protecting academic freedom, financial donor confidentiality, researcher safety, and existing conflict-of-interest processes. The Council chair subsequently charged the UCORP Workgroup on Research Funding Transparency to identify best practices for funding disclosure at the individual, campus, and systemwide levels and recommend UC policies for research funding transparency.

Tribal Lands Report: Following a systemwide review, Council [supported](#) the report's goals of strengthening UC's relationships with Tribal communities while recommending meaningful Tribal participation, clearer governance and accountability, adequate implementation resources, practical research guidance, and protections for academic freedom.

Shared Research Infrastructure and AI Resources: Council [endorsed](#) and transmitted UCPB recommendations for a coordinated systemwide strategy to inventory, share, and invest in core research facilities, major equipment, and AI tools while reducing duplication and financial and administrative barriers to cross-campus use of these resources.

ARTIFICIAL INTELLIGENCE

AI Workgroup Report: Council [endorsed and distributed](#) the final report of the Academic Senate Workgroup on Artificial Intelligence, which offered recommendations across research, instruction, admissions, and data stewardship guided by the principles of faculty agency, adaptability, and trustworthiness. The report was intended as a framework for continued Senate-led discussion and collaboration with the administration as AI technologies and institutional practices evolve.

UCOLASC Recommendations on AI: Council reviewed University Committee on Library and Scholarly Communication ([UCOLASC](#)) recommendations calling for library representation in systemwide AI discussions and reaffirming open access, author control, computational research rights, AI literacy, protection of unpublished materials and data, and human peer judgment in scholarly evaluation.

CAMPUS CLIMATE AND SAFETY

UCPD Gold Book: Following a systemwide review of proposed revisions to the UC Police Department (UCPD) Gold Book, Council [recommended](#) substantial improvements to revised sections emphasizing de-escalation; protection of academic freedom and expressive activity; stronger oversight and transparency; safeguards governing force; surveillance and military equipment; and policies tailored to the distinctive university environment.

HEALTH SCIENCES

Clinical Faculty Task Force: Chair Palazoglu served on a joint Senate-administration Presidential Task Force on Models of Governance for Clinical Faculty in the UC Health System, charged by President Milliken to examine how health sciences clinical faculty can meaningfully participate in shared governance.

Statement on Gender-Affirming Care: Council [endorsed](#) a UCFW-HCTF statement urging UC to maintain and protect its commitment to providing gender-affirming care and supporting related research, education, and clinical training despite external political pressures.

Anatomical Donation Program Policy: Following systemwide review, Council [supported](#) proposed revisions to the Presidential Policy on Anatomical Donation Programs and Anatomical Materials while recommending clearer definitions, scope, governance responsibilities, training requirements, and ethical safeguards for the acquisition and use of human anatomical materials.

DIVERSITY AND EQUITY

UCODE Name Change: Following a systemwide Senate review, Council endorsed proposed revisions to Senate Bylaw [140](#) renaming the University Committee on Affirmative Action, Diversity, and Equity (UCAADE) as the University Committee on Diversity and Equity ([UCODE](#)), and removing references to “affirmative action” without changing the committee’s core responsibilities. The Assembly [approved](#) the amendments at their February 12, 2026 meeting.

ARO Implementation: In fall 2025, Council [supported](#) a joint Senate committee effort to gather information on how campuses are implementing Achievement Relative to Opportunity (ARO) principles in academic personnel reviews, with the goal of promoting more equitable and consistent practices. After reviewing the resulting report in June 2026, Council directed the University Committee on Academic Personnel ([UCAP](#)) to work with the Division of Academic Affairs, in consultation with UCODE and UCFW, to develop an implementation proposal addressing faculty awareness, consistency, assessment, and the possible codification of ARO principles in the Academic Personnel Manual.

PPFP: The director of the President's Postdoctoral Fellowship Program ([PPFP](#)) joined Council to discuss the history, status, and impact of the PPFP. Council also reviewed UCODE concerns that revised PPFP search waiver guidance could create uncertainty and weaken recruitment of PPFP candidates. Council referred the issue to UCAP for further review of campus policies and practices before additional Council consideration.

CLIMATE AND SUSTAINABILITY

Sustainable Practices Policy: Following a systemwide review, Council [expressed support](#) for proposed revisions to the Presidential Policy on Sustainable Practices while recommending clearer and more measurable requirements, cost effectiveness analyses and implementation funding, equitable campus flexibility, and greater emphasis on direct emissions reductions.

Proposed Systemwide Senate Committee: Following a systemwide review, Council [declined to advance](#) a proposal sponsored by the UCSD and UCSF Senate divisions for a new standing Senate Committee on Climate Change and Sustainability because it lacked broad support, while reaffirming the importance of stronger Senate coordination and faculty engagement through existing or more targeted structures.

FACULTY DISCIPLINE AND PRIVILEGE AND TENURE

Senate Bylaws 195 and 336: As part of the coordinated revision of faculty discipline policies, the University Committee on Privilege and Tenure ([UCPT](#)) developed conforming bylaw amendments formalizing its role in managing the Systemwide Reserve Privilege and Tenure Pool and clarifying timelines and procedures for disciplinary hearings. Council endorsed and forwarded the amendments to the Assembly, which [approved](#) them at their February 12, 2026 meeting.

Senate Bylaw 337: Council endorsed and forwarded to the Assembly UCPT-developed amendments to Senate Bylaw [337](#) aligning early termination proceedings involving alleged violations of the Sexual Violence and Sexual Harassment Policy with the Title IX evidentiary procedures and standard of proof outlined in Senate Bylaw 336. The Assembly [approved](#) the amendments at their June 11, 2026 meeting.

OTHER BRIEFINGS AND ISSUES

Senior Executive Leaders: President Milliken, Provost Newman, and Chief Financial Officer Brostrom joined Council meetings, as their schedules permitted, to exchange views with the faculty on issues concerning campus climate, federal disruptions, legal matters, online education, the UC

budget, Regents' agenda items and presentations, the future of higher education and public perceptions, and other initiatives and topics.

Meeting with Chair of the Regents: Board of Regents Chair Reilly met with Council in October 2025 to discuss her priorities and engage with the faculty on common goals for access, basic needs, UC Health, federal pressures, academic freedom, public confidence in higher education, and research.

External Relations and Communications: Senior Vice President Turner briefed Council on UC's federal and state advocacy priorities and emphasized the importance of mobilizing faculty expertise, strengthening campus coordination, and expanding digital, legislative, and coalition-based outreach in a polarized and uncertain policy environment.

Systemwide Procurement: Associate Vice President Williams briefed Council on UC's efforts to make procurement more strategic, efficient, and collaborative through long-range sourcing plans, improved spending data, and earlier engagement with faculty and researchers.

State Governmental Relations: The Office of State Governmental Relations ([SGR](#)) briefed Council throughout the year on state budget negotiations, legislation and ballot measures affecting UC, advocacy priorities, and evolving debates over enrollment, research funding, housing, labor, data privacy, and the California Master Plan for Higher Education. The briefings also emphasized UC's engagement with legislators and coalition partners to protect the University's funding, research mission, academic quality, and institutional flexibility.

ACSCOLI: Academic Council Special Committee on Laboratory Issues ([ACSCOLI](#)) Chair Valdevit briefed the Council about the work of ACSCOLI and the UC-managed National Laboratories.

Regents Health Services Committee: Council selected UCLA Professor Michael Ong for a second two-year term of service as the Senate representative to the Regents Health Services Committee.

2026 Oliver Johnson Award: Council selected UC San Diego Professor Robert Horwitz and UCLA Professor Adrienne Lavine as recipients of the [2026 Oliver Johnson Award for Distinguished Leadership in the Academic Senate](#).

Reports from Division Chairs: Council set aside time at each meeting for reports from Senate division chairs. These touched on a wide range of topics, including campus budget pressures, structural deficits, staff reductions, and the need for greater transparency and faculty participation in financial planning. Chairs also discussed strains on shared governance, academic freedom, faculty morale and workload, graduate education and student support, and the effects of federal actions involving immigration, research funding, institutional autonomy, and disclosure of personally identifiable information. Other issues included undergraduate preparation and admissions, particularly in math; faculty discipline and student disability accommodations; cybersecurity and digital accessibility mandates; and the expansion of AI. Chairs highlighted administrative leadership transitions, campus planning initiatives, and efforts to strengthen Senate communication, consultation, and oversight during a period of financial and political uncertainty.

ADDITIONAL SYSTEMWIDE REVIEWS

In addition to those previously mentioned, Council sent comments on the following presidential policy revisions circulated for systemwide Senate review:

- [Systemwide Review of Proposed Revisions to PACAOS 100.00 and PACAOS-Appendix H](#) (6/26)
- [Systemwide Review of Proposed Presidential Policy BFB-BUS-43](#) (7/26)

RELATIONS WITH OTHER GOVERNING BODIES

Conversion of Regents Standing Orders: Office of the Regents Deputy Chief of Staff Sheridan presented a proposal to convert the remaining Regents Standing Orders concerning the Senate and academic appointees into Regents Bylaws and Policies, including a clarification affirming the Senate’s authority to determine its own membership; Council endorsed the proposal and forwarded it to the Assembly. The Assembly unanimously [endorsed](#) the proposal at their June 11, 2026 meeting.

Board of Regents: Chair Palazoglu and Vice Chair Scott executed their roles as faculty representatives to the UC Regents throughout the year, acting in that capacity on Regents’ standing committees and the full board. Chair Palazoglu delivered remarks to the Regents at each meeting; these can be found on the [Academic Senate website](#).

ICAS: Chair Palazoglu, Vice Chair Scott, and the chairs of BOARS, UCOPE, and UCEP attended meetings of the Intersegmental Committee of the Academic Senates ([ICAS](#)), which represents the faculty Senates of the three segments of California public higher education.

ACKNOWLEDGEMENTS

We express our gratitude to UC Office of the President colleagues for their work and productive collaboration with the Senate over the past year. In particular, we thank the senior UC managers and staff who, as consultants to the Academic Council, contributed significantly to Council’s work and deliberations: President Milliken; Provost and Executive Vice President Newman; Executive Vice President and Chief Financial Officer Brostrom; Executive Vice President and Chief Operating Officer Nava; Senior Vice President Turner; Vice President and Chief of Staff Kao; Vice President Maldonado; Vice President and Chief Information Officer Williams; Vice Provost Varsanyi; Deputy Provost Lee; Associate Vice Provost Moe; Associate Vice President Fullerton; Associate Vice President Matella; Associate Vice President Gutekunst; Associate Vice President Díaz; Associate Vice President and Chief Procurement Officer Williams; Chief Information Security Officer Ratzlaff; Senior Executive Director Jenkins; Executive Advisor Greenspan; Deputy Chief of Staff Sheridan; Principal Counsel Finneman; Associate Director Virtanen; Director Chandra; Director Corona; Director Lawson; Director Mays; Director Thai; and Director Tobias.

Respectfully submitted:

Ahmet Palazoglu, Chair
Susannah Scott, Vice Chair

Divisional Chairs:

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Katheryn Russ, UCD
Jane Stoeber, UCI
Megan McEvoy, UCLA
Kevin Mitchell, UCM
Kenneth Barish, UCR
Rebecca Jo Plant, UCSD
Errol Lobo, UCSF
Rita Raley, UCSB
Matthew McCarthy, UCSC

Senate Committee Chairs:

Nael Abu-Ghazaleh, UCAP
Dave Volz, BOARS
Partho Ghosh, CCGA
Kristen Holmquist, UCODE
Catherine Sugar, UCEP
Karen Bales, UCFW
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